

## directors

Brig. Gen. Maurice Archer, M.B.E., E.D., Montreal

Arthur P. Beaulieu, F.C.I.S., Montreal

Ralph P. Bell, O.B.E., D.C.L., Halifax (retired March 1968)

R. O. Bull, Sidney, British Columbia

J. H. Gairdner, Toronto

James S. Gairdner, Toronto

Hon. Salter A. Hayden, Q.C., LL.D., Toronto

L. E. Labrosse, Montreal

W. A. Montgomery, Toronto

Hon. J. Leonard O'Brien, LL.D., D.C.L., Ph.D., K. of St.J., K.G.C.M., Nelson-Miramichi, N. B.

W. J. R. Paton, Montreal

B. H. Rieger, Toronto

## officers

James S. Gairdner, Chairman of the Board

B. H. Rieger, Vice-Chairman of the Board

W. J. R. Paton, President and General Manager

Hon. Salter A. Hayden, Q.C., Vice-President

A. P. Beaulieu, F.C.I.S., Vice-President, Administration and Secretary

G. F. Hayden, Q.C., Assistant Secretary

L. E. Labrosse, Treasurer-Comptroller

E. V. Burgess, Vice-President, Marketing,

J. B. Eldridge, Vice-President, Production

# annual report 1967

financial highlights			1967
Operating Profit		٠	\$ 9,354,796
Federal and Provincial Income Taxes			2,135,000
Net Earnings			6,652,995
Earnings per Common Share			1.14
Total Dividends Declared			3,210,000
Retained Earnings			31,025,271
Capital Expenditures			5,774,463
Funded Debt			22,750,438
Current Assets			20,340,200
Current Liabilities			19,078,021
Working Capital			1,262,179
Ratio of Current Assets to Current Liabilities			1.1 to 1

### The President's Letter

It is my pleasure to submit herewith the Financial Statement of your Company and its subsidiaries for the fiscal year ended December 31, 1967 together with the auditors' report thereon.

#### **FINANCIAL**

The total earnings, after depreciation and income taxes, were \$6,652,995 which, after allowance for Preference Share and Class "A" Share dividends amounts to \$1.14 per Common Share. These gratifying results, an all-time high, and ten percent (10%) over last year's record per share earnings, stemmed from sugar operations. Our subsidiaries were not fully operational even at year end; consequently their results are not included in the 1967 Statement of Earnings. Preoperating expenses have either been capitalized or written off against capital surplus in these Companies. At year end working capital had declined to the extent your Directors initiated required action to replenish. At time of writing this letter we have completed the raising of approximately \$5,400,000 by way of issuance of units consisting of Preference shares, Class "A" shares and warrants to purchase Common Shares.

A copy of the prospectus will be mailed to any shareholder requesting same by written notice to the Secretary of the Company.

Approximately \$4,000,000 additional capital will be raised and secured by mortgages on fishing vessels.

#### SUGAR

During 1967 the world price for raw sugar increased some 60%— from \$1.79 to \$2.90 (Canadian equivalent) per 100 lbs. We were well bought and benefited from the anticipated rise. The Saint John Refinery continues to operate efficiently. In late August we concluded a new labour agreement expiring August 1969. Our sales order book is satisfactory and we are budgeting for record sales volume in 1968. It is always difficult to forecast earnings— because of the volatility of world sugar prices. Nevertheless we are confident that gross earnings from sugar will be at least as great in 1968—as in the year previous.

### TUNA

Because of undue delays in ship deliveries, the plant at St. Andrews operated on a part-time basis only during 1967. Our own ships are now on the fishing grounds and will very soon be supplying all our requirements. Initial production has been of the highest quality. We have instituted a major advertising program to acquaint the Canadian housewife with our brands. 1968 advertising and sales promotion costs will be

high in relation to sales, in order to establish a continuing market for this fine product.

#### GROUNDFISH

Delays in trawler deliveries and shortage of personnel meant a part time operation only at Marystown during 1967. Staff is slowly building up numerically and acquiring the necessary skills. During 1968 we expect the full fleet in operation, better qualified staff, and slightly improved product prices.

#### PULP

In September 1967 the Company increased its holdings in Acadia Pulp and Paper Ltd. (formerly South Nelson Forest Products Corp.) to approximately 98%. Two production lines are now operating and a third line will be ready in 1968. When the third line has been completed, mill capacity will be approximately 140,000 tons per year of unbleached flash dried mechanical groundwood pulp. Unfortunately throughout the Industry, demand and consequently prices are both disappointing.

We are actively pursuing all avenues open to us to improve our position, with emphasis on plans for newsprint production.

#### OFFICERS AND DIRECTORS

Due to health Dr. J. A. Gairdner and Mr. A. G. Walwyn retired as Directors. Dr. Gairdner also resigned as Chairman. Mr. J. S. Gairdner was elected Chairman at the November 30th Directors' meeting. Mr. John D. Park resigned from the office of Assistant to the Chairman and from the Board of Directors.

The Board of Directors gratefully records the leadership given by Dr. Gairdner during his many years of office. His wise counsel remains available to us, as a consultant.

Since year end Dr. R. P. Bell resigned from the Board of Directors due to health. Dr. Bell has given valuable advice and leadership to the Company over a lengthy period and his resignation is recorded with regret.

#### **GENERAL**

Once again we are deeply appreciative of the loyalty and co-operation of our employees.

Moder

President

March 22, 1968.

## Comparative Key Data for the Past Ten Years

### **Earnings Before Income Taxes**

See Note 1

1958							. \$	3,161,358
1959								2,199,380
1960								4,435,625
1961								4,917,989
1962								5,873,583
1963	٠		٠	٠		٠		6,256,825
1964								5,312,145
1965								8,319,391
1966								7,305,907
1967								8,787,995

### **Earnings Per Common Share**

See Notes 1, 2 & 3

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1958													\$	.23
1959														.11
1960														.32
1961														.37
1962							٠.							.48
1963														.56
1964														.58
1965														.91
1966														1.04
1967														1.14

### **Total Dividends Declared**

1958						. \$	810,000
1959	٠			٠,			870,000
1960							870,000
1961	,						1,410,000
1962							1,860,000
1963							1,950,000
1964							2,310,000
1965					٠.		2,400,000
1966				,			2,940,000
1967							3,210,000

### **Retained Earnings**

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1958							\$13,993,431
1959							14,242,811
1960							15,597,436
1961							16,689,425
1962							17,908,008
1963							19,484,833
1964							20,791,978
1965				٠			23,336,369
1966							26,547,276
1967							31,025,271

### Capital Expenditures

1958							. \$	823,128
1959			."					189,355
1960								521,283
1961								2,107,225
1962			,					3,741,498
1963								1,951,818
1964								229,462
1965								5,998,601
1966								6,711,460
1967					. (	(ne	t)	5,774,463

## **Working Capital**

See Note 4

1958		٠.						\$ 9,014,645
1959								9,436,985
1960								10,691,310
1961								10,962,097
1962								9,535,025
1963								10,382,857
1964						٠.		12,000,937
1965				÷				20,339,699
1966			٠					9,063,903
1967	÷							1,262,179

### NOTES:

- 1. Includes gains on sales of investments and land and on redemption of bonds but not transfers from reserves. No adjustment made for excess depreciation taken in 1962 and 1963.

  2. Provisions for deferred income tax for the years 1962, 1963 and 1964 have been excluded for purposes of consistency.
- 3. Adjusted for stock-splits.
- 4. Figures for 1966 have been re-calculated on a consolidated basis to be consistent with 1967.

## consolidated balance sheet as at December 31, 1967

assets		
CURRENT ASSETS		
Cash	\$ 859,524	
Marketable investments — at cost (market value \$4,750,000)	5,704,495	
Accounts receivable — trade	5,317,751	
— government grant	975,780	
Inventories — at the lower of cost or net realizable value	7,066,414	
Prepaid expenses	416,236	\$20,340,200
NOTES RECEIVABLE (note 3)		1,074,586
FIXED ASSETS (note 4)		
Land, timber limits, buildings, wharves, plant and equipment,		
furniture, fixtures and ships	\$75,349,295	
Accumulated depreciation and depletion	8,772,285	66,577,010
DEFERRED PREOPERATING AND START-UP EXPENSES (Note 5)		3,614,013

SIGNED ON BEHALF OF THE BOARD

W. J. R. PATON, Director SALTER A. HAYDEN, Director

liabilities	
CURRENT LIABILITIES	
Bank advances (note 6)	5
Short-term notes payable	0
Accounts payable and accrued liabilities	2
Dividend on Class A shares payable January 2	0
Dividend on common shares payable January 2	0
Income taxes payable (note 7)	7
Current portion of long-term debt	7 \$19,078,021
LONG-TERM DEBT (note 8)	22,750,438
	\$41,828,459
shareholders' equity	
CAPITAL STOCK (Note 9)	
Issued and fully paid —	
30,000 5% preference shares	
300,000 Class A shares	
5,400,000 common shares	,
60,000 common shares	)
3,320,000	)
CONTRIBUTED SURPLUS (note 10)	
EXCESS OF APPRAISED VALUE OF FIXED ASSETS OVER COST	3
RETAINED EARNINGS	
EXCESS OF BOOK VALUE OVER COST OF SUBSIDIARIES (note 11)	_
	\$91,605,809

## **Atlantic Sugar Refineries Co. Limited**

Statement of for the Year Ended De	Retained Earnings ember 31, 1967
BALANCE - DECEMBER	31, 1966
	ear
Transfer from contrib	ted surplus (note 10)
	or investments and contingencies (note 12)
Dividends —	
	es

### 34,235,271 150,000 360,000 2,700,000 3,210,000

\$ 6,652,995 735,000

300,000

\$26,547,276

7,687,995

\$31,025,271

## **Statement of Earnings**

for the Year Ended December 31, 1967

OPERATING PROFIT BEFORE THE FOLLOWING ITEMS	,854
	,247 1,054,445
Provision for depreciation	,970 1,700,895
	8,708,346
PROVISION FOR INCOME TAXES	2,135,000
NET EARNINGS BEFORE GAIN ON SALE OF INVESTMENTS	6,573,346
GAIN ON SALE OF INVESTMENTS	79,649
NET EARNINGS FOR THE YEAR	\$ 6,652,995

## Atlantic Sugar Refineries Co. Limited and Subsidiaries

### Consolidated Statement of Source and Use of Funds

For the Year Ended December 31, 1967

SOURCE OF FUNDS	
Net earnings for the year	
Provision for depreciation	
Long-term borrowings	
Proceeds from issue of capital stock	\$10,707,911
USE OF FUNDS	
Net additions to fixed assets	
Dividends	
Bonds redeemed	
Investment in capital stock of subsidiaries	
Deferred preoperating and start-up expenses —	
Fish operations	
Pulp operations	16,733,600
DECREASE IN WORKING CAPITAL	\$ 6,025,689
WORKING CAPITAL — BEGINNING OF YEAR	\$ 9,063,903
Reduction resulting from reclassification of notes receivable and current portion of long-term debt	1,776,035
Adjusted working capital — beginning of year	7,287,868
Decrease in working capital	6,025,689
WORKING CAPITAL — END OF YEAR	\$ 1,262,179

# Atlantic Sugar Refineries Co. Limited and Subsidiaries

### **Notes to Consolidated Financial Statements**

for the Year Ended December 31, 1967

- 1. COMPARISON WITH PREVIOUS YEAR Financial statements for the year 1966 have not been included. Because of the inclusion of subsidiaries in 1967 as outlined in note 2, comparison of the financial statements for 1967 and 1966 as a whole would not be meaningful.
- 2. BASIS OF CONSOLIDATION The consolidated balance sheet includes the assets and liabilities of the following wholly-owned subsidiaries:

Canadian Tuna Company (1965) Limited Atlantic Fish Processors Co. Ltd. Atlantic Deep-Sea Fishing Co. Ltd. Acadia-Atlantic Sugar Company Limited Canadian Tuna (U.S.) Corporation Canadian Tuna Fishing Limited Acadia Pulp and Paper Limited South Nelson Shipping Ltd.

The consolidated balance sheet also includes the assets and liabilities of Acadia Pulp and Paper Limited. This latter company is owned 98% by Atlantic Sugar Refineries Co. Limited and the minority interest of 2% has not been so reflected in the balance sheets because it is considered insignificant in relation to the equity of the company.

The statements of earnings and retained earnings do not include the operations of the newly formed or newly acquired subsidiaries as such subsidiaries are in the preoperating and start-up stage.

Accumulated

- 3. NOTES RECEIVABLE This represents \$1,300,000 face value of Atlantic Acceptance Corporation Limited secured notes at a cost of \$1,274,586 less a provision of \$200,000 for anticipated loss.
- 4. FIXED ASSETS
  - (1) Fixed assets are classified as follows:

		Accumulated	
	Cost	depreciation	Net
Land	\$ 1,108,986		\$ 1,108,986
Buildings	14,302,030	\$ 3,602,592	10,699,438
Ships	26,436,198	106,236	26,329,962
Timber limits	732,783	60,184	672,599
Machinery, equipment, automobiles, furniture and fixtures.	32,769,298	5,003,273	27,766,025
	\$75,349,295	\$ 8,772,285	\$66,577,010

- (2) The Saint John sugar refinery is carried at values as appraised by Stone & Webster Engineering Corporation as at September 30, 1954 and the Dartmouth property at values as appraised by Canadian Appraisal Company Limited as at October 7, 1939 with subsequent additions at cost, less retirements. All other fixed assets are carried at cost.
- (3) Subsidies paid or payable by the Federal government in the amount of \$12,179,681 in connection with the construction of ships previously allocated to the cost, have been reclassified as contributed surplus.

  A grant of \$975,780 applied for in connection with the construction of plant has been allocated to contributed surplus.
- (4) Fixed assets of Acadia Pulp and Paper Limited include machinery and equipment at a cost of approximately \$290,000 which was found defective and has been replaced. In this connection, the company has instituted legal action against certain engineers and suppliers for the cost of defective machinery and equipment and for loss of profits.
- (5) No provision has been made for depreciation of fixed assets of the subsidiaries as they are in the preoperating and start-up stage.
- 5. DEFERRED PREOPERATING AND START-UP EXPENSES All of the fish subsidiaries are in the preoperating and start-up stage. Expenses relating thereto have accordingly been deferred. The remaining subsidiary, Acadia Pulp and Paper Limited, is likewise in the preoperating and start-up stage. Expenses relating thereto have been charged to capital surplus arising from reorganization.
- **6.** BANK ADVANCES Accounts receivable and inventories of subsidiaries amounting to \$1,588,867 and \$3,999,825 respectively have been pledged as security for bank advances to the subsidiaries amounting to \$4,457,179.
- 7. INCOME TAXES Provision for income taxes for the year was based upon a claim of maximum depreciation allowances under income tax regulations on all fixed assets of Atlantic Sugar Refineries Co. Limited. Such claim exceeded the depreciation provided in the accounts by \$4,508,000 with a resultant reduction of \$2,344,000 in income taxes otherwise payable for the year. The accumulated excess of depreciation claimed over that provided in the accounts amounted to \$12,422,000 and the accumulated tax reductions to \$6,353,000 over the years 1962 to 1967 inclusive.
- 8. LONG-TERM DEBT Long-term debt is classified as follows:

	Total outstanding	Portion due within one year
Sinking fund bonds — Series A 4% maturing in 1974	\$ 4,374,500 5,650,000	\$ 174,500
Series B 54% maturing in 1985 (U.S. \$9,400,000)  74% First Mortgage bonds maturing in semi-annual instalments until 1987 64% First Mortgage maturing quarterly until 1982	10,072,060 1,533,860 1,409,005 375,900	321,449 37,618 48,720 82,600
Less: Portion due within one year	23,415,325 664,887 \$22,750,438	\$ 664,887

### Notes to Consolidated Financial Statements (continued)

for the Year Ended December 31, 1967

8. LONG-TERM DEBT - continued

The company proposes to create forthwith U.S. \$9,400,000 principal amount 6% sinking fund bonds Series C and to exchange same for the presently outstanding U.S. \$9,400,000 principal amount 5½% sinking fund bonds Series B.

The company further proposes to create and issue \$2,600,000 principal amount secured sinking fund debentures and to borrow from the Government of Newfoundland approximately \$1,500,000 on the security of a first mortgage on four trawlers owned by the company.

#### 9. CAPITAL STOCK

(1) The authorized capital stock is as follows: 75,000 5% cumulative redeemable preference shares of \$100 par value (redeemable at \$105)

600,000 Class A \$1.20 cumulative preference shares without par value

9,000,000 common shares without par value.

During the year the authorized capital of the company was increased by the creation of 2,400,000 additional common shares without par value.

- (2) In addition to 5,400,000 common shares issued and fully paid, 60,000 authorized common shares were issued and sold to a former officer of the company on April 21, 1966 at \$9.331/3 each, payable not later than April 21, 1971. Such shares are held in trust and do not qualify for dividends until paid for in full.
- (3) The company proposes to issue and sell for a net consideration of approximately \$5,400,000 after commission, 45,000 5% cumulative redeemable preference shares of \$100 par value, 135,000 Class A shares without par value and share purchase warrants with respect to 450,000 common shares.
- 10. CONTRIBUTED SURPLUS The balance of \$735,000 as at December 31, 1966 has been transferred to retained earnings. The balance of \$13,155,461 as at December 31, 1967 is described in note 4 (3).
- 11. EXCESS OF BOOK VALUE OVER COST OF SUBSIDIARIES This is composed principally of the original excess of book value over cost of the investment in Acadian Pulp and Paper Limited in September 1967 at which time an additional 47% of the capital stock of that company was acquired, bringing the total holdings to 98%. The original excess of \$2,661,559 has subsequently been reduced by preoperating and start-up expenses of that company amounting to \$845,504 from that date to December 31, 1967.
- 12. RESERVE FOR INVESTMENTS AND CONTINGENCIES The reserve of \$500,000 was eliminated during the year by allocation of \$200,000 as provision for anticipated loss on short-term notes receivable and of the balance of \$300,000 to retained earnings.
- 13. CONTINGENT LIABILITY AND COMMITMENTS -
  - (1) A claim amounting to approximately \$300,000 has been made against Acadia Pulp and Paper Limited in connection with fire damage. The claim is under arbitration and the company considers that the liability, if any, is covered by insurance.
  - (2) One of the subsidiary companies has agreed to enter into a long-term lease, effective June, 1967, of the plant which it occupies at Marystown, Newfoundland, which lease will provide for a rental of \$1 per annum for the first three years and a rental of approximately \$1,050,000 per annum for a further twenty-two years.
  - (3) The company occupies leased premises in Montreal under a lease dated April 1, 1962 and expiring March 31, 1992, at a rental of approximately \$36,000 per annum.
- 14. REMUNERATION OF DIRECTORS AND SENIOR OFFICERS The direct remuneration paid by the company during the year to the directors and senior officers amounted to \$302,116.

### AUDITORS' REPORT TO THE SHAREHOLDERS

We have examined the consolidated balance sheet of Atlantic Sugar Refineries Co. Limited and subsidiaries as at December 31, 1967 and the consolidated statement of source and use of funds for the year then ended. We have also examined the unconsolidated statements of earnings and retained earnings for the year then ended. Our examination included a general review of the accounting procedures and such tests of accounting records and other supporting evidence as we considered necessary in the circumstances.

In our opinion the consolidated balance sheet and the consolidated statement of source and use of funds present fairly the financial position of the companies as at December 31, 1967 and the source and use of their funds for the year then ended. In our opinion the statements of earnings and retained earnings present fairly the results of operations of Atlantic Sugar Refineries Co. Limited for the year then ended. These financial statements have been prepared in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year except for the treatment of subsidies referred to in note 4 (3).

McDONALD, CURRIE & CO.

Chartered Accountants

## list of companies

(AS OF MARCH 1968)

### ATLANTIC SUGAR REFINERIES CO. LIMITED

### SUBSIDIARIES

ATLANTIC FISH PROCESSORS CO. LTD.
ATLANTIC DEEP-SEA FISHING CO. LTD.
CANADIAN TUNA COMPANY (1965) LIMITED
CANADIAN TUNA FISHING LIMITED
CANADIAN TUNA (U.S.) CORPORATION
OCEAN MAID FOODS LIMITED
OCEAN MAID FOODS, INC.

ACADIA PULP AND PAPER LIMITED SOUTH NELSON SHIPPING LTD.

WOODSIDE REALTIES LIMITED
ACADIA-ATLANTIC SUGAR COMPANY LIMITED





ATLANTIC
SUGAR
REFINERIES
CO. LIMITED

SEMI-ANNUAL
REPORT
30 JUNE 1967

## ATLANTIC SUGAR REFINERIES CO. LIMITED

Interim Report to Shareholders for the six months ended June 30, 1967

To the Shareholders:

Sugar sales and profits therefrom have been maintained at a most satisfactory level for the first six months of 1967. Competition continues keen; however, for the full year 1967, sugar earnings should increase appreciably over 1966.

Our New Brunswick tuna operation and the Newfoundland ground fish operation are now in limited production; neither is yet at full capacity due to late delivery of fishing vessels. The Acadia Pulp mill is now producing a high quality product. Unfortunately world demand and price for groundwood pulp are at temporarily reduced levels.

It is always difficult to accurately forecast earnings for businesses trading in highly volatile commodities; however present indications are for a most satisfactory 1967 for your Company.

For the convenience of our shareholders residing in the province of Alberta, the Company now maintains stock transfer facilities at the offices of Montreal Trust Company, Calgary, Alberta.

Ja. Fairdel

Chairman

## ATLANTIC SUGAR REFINERIES CO. LIMITED

Statement of Earnings for the six months ended June 30th, 1967 (unaudited and subject to year end adjustments)

	1967	1966
Sales	\$17,533,938	\$17,416,875
Cost of sales and selling, distribution and general		
expenses	13,372,902	13,803,120
Operating profit	4,161,036	3,613,755
Other income before the following items	442,175	577,953
	4,603,211	4,191,708
Provision for depreciation	409,000	401,750
Bond interest	365,790	377,416
Net profit for the period	3,828,421	3,412,542
Provision for income taxes	935,700	1,207,000
	2,892,721	2,205,542
Gain on sales of investments	66,658	291,249
Net earnings for the period	2,959,379	2,496,791
Earnings per share	50¢	42¢

Statement of Source and Application of Funds for the six months ended 30th, 1967 (unaudited and subject to year end adjustments)

	1967	1966
Source of Funds		
Net earnings for the period	\$2,959,379	\$2,496,791
Provision for depreciation	409,000	401,750
Proceeds from ship mortgages	1,551,600	
	4,919,979	2,898,541
Application of Funds		
Net addition to fixed assets	562,805	169,452
Dividends (see note)	2,407,500	2,137,500
Bonds redeemed	453,449	441,449
Investments in and advances to subsidiaries	4,770,914	5,260,001
	8,194,668	8,008,402
Decrease in net working capital	3,274,689	5,109,861
	4,919,979	2,898,541

#### NOTES:

During the six months three quarterly dividends were declared and recorded in the books of the company.

We have not consolidated operations of subsidiaries because full production facilities are not yet complete.

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